



Internationalization in Times of War: Challenges and Adaptive Strategies



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Welcome and Context

Today's training explores how universities can sustain and strengthen international cooperation even amidst wartime challenges. We'll examine adaptive strategies, share experiences, and develop practical approaches for maintaining global academic networks.

Our Focus Areas

- Virtual mobility and virtual collaboration
- Flexible partnership models
- Network-based cooperation strategies
- Funding opportunities and resources



HEI Alfred Nobel University Example

Successfully implementing COIL courses, dual degree programmes, and securing Erasmus Mundus funding for joint master's programmes.

The Three Pillars of Crisis Internationalization

Virtual Mobility

COIL (Collaborative Online International Learning) enables virtual exchange and "internationalization at home" — integrating intercultural elements without physical borders.

Flexible Partnerships

Twinning initiatives, dual degrees, and Erasmus Mundus programmes create adaptable frameworks for sustained international collaboration.

Networked Collaboration

University alliances pool resources, share best practices, and coordinate large-scale initiatives for collective resilience.

Pillar One: Digital Mobility Through COIL

"COIL is a shared teaching and learning experience that uses online technology and an international dimension."

— Hans de Wit

What COIL Delivers

Virtual mobility allows students to continue education remotely whilst interacting with international peers. This model ensures continuity even from safe locations, maintaining academic progress and intercultural engagement.

Key Benefits

- Uninterrupted learning process
- Cross-cultural collaboration
- Accessible from anywhere
- Internationalization at home



Pillar Two: Flexible Partnership Models

Twinning Initiative

Partnership pairs between Ukrainian and European universities support joint projects, online events, and mutual assistance during crisis periods.

Dual Degree Programmes

Over **79 British universities** collaborate with Ukrainian partners on joint modules and double-degree programmes, maintaining international standards.

Erasmus Mundus Design Measures

Provides up to **€55,000** to Ukrainian higher education institutions for developing innovative joint master's programmes.

These flexible partnerships enable Ukrainian universities to access international expertise, sustain accreditation, and continue educational innovation despite challenging circumstances.

Pillar Three: The Alliance Model



Alliance of Ukrainian Universities

Established in 2023, this consortium of six leading institutions coordinates academic, research, and social initiatives during wartime.

01

Unite Efforts

Bringing together education, business, and government sectors

02

Share Resources

Pooling expertise and capabilities across institutions

03

Coordinate Response

Developing large-scale recovery and resilience projects

04

Build Future

Creating sustainable platforms for national challenges



Interactive Exercise: Mission Global Resilience

A team-based simulation where participants become international project managers, designing real-world initiatives using authentic resources and partnership opportunities.

1

COIL Project

Design an international online course or module with a partner university

2

Dual Degree Programme

Develop a concept for a joint master's programme with a foreign partner

3

Alliance Initiative

Create a collaborative research or educational initiative within a university network

Team Structure and Resources

Assigned Roles

- 1

Project Manager

Coordinates team work and monitors timing
- 2

International Relations Expert

Identifies and connects with potential partners
- 3

Financial Manager

Manages budgets, grants, and funding sources
- 4

Creative Strategist

Develops innovative ideas and prepares presentations

Available Resource Cards

- 

Erasmus Mundus Grant

Up to €50,000 funding
- 

COIL Platform

SUNY teaching model
- 

Twinning Partner

British university collaboration
- 

Alliance Network

Shared consultations access
- 

Business Sponsor

Industry partnership resources

Reflection and Moving Forward



"Even during wartime, international cooperation can continue through creativity and partnership. COIL, dual degree programmes, and university alliances keep our universities connected to the global community."



Key Discussion Questions

New Insights

What did you learn about international cooperation and adaptation strategies?

Valuable Resources

Which tools proved most effective for your project design?

Challenges Faced

What obstacles emerged whilst developing your initiative?

